



ALCOHOL, DRUG & MENTAL HEALTH SERVICES
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**COUNTY OF ALAMEDA
BEHAVIORAL HEALTH CARE SERVICES (BHCS)**

**ADDENDUM NO. 2
TO
RFP NO. 13-03
FOR**

EARLY PERIODIC SCREENING, DIAGNOSIS, AND TREATMENT (EPSDT) EXPANSION FOR SCHOOL-BASED & CULTURALLY & LINGUISTICALLY RESPONSIVE SERVICES (II.A.)

NOTICE TO BIDDERS

THIS COUNTY OF ALAMEDA, BHCS RFP ADDENDUM HAS BEEN ELECTRONICALLY ISSUED TO POTENTIAL BIDDERS VIA E-MAIL. E-MAIL ADDRESSES USED ARE THOSE IN THE COUNTY’S SMALL LOCAL EMERGING BUSINESS (SLEB) VENDOR DATABASE OR FROM OTHER SOURCES. IF YOU HAVE REGISTERED OR ARE CERTIFIED AS A SLEB PLEASE ENSURE THAT THE COMPLETE AND ACCURATE E-MAIL ADDRESS IS NOTED AND KEPT UPDATED IN THE SLEB VENDOR DATABASE. THIS RFP/Q ADDENDUM WILL ALSO BE POSTED ON THE BHCS WEBSITE LOCATED AT [HTTP://WWW.ACBHCS.ORG/DOCS/DOCS.HTM#RFP](http://www.acbhcs.org/docs/docs.htm#RFP) AND THE GENERAL SERVICES AGENCY (GSA) CONTRACTING OPPORTUNITIES WEBSITE LOCATED AT & [HTTP://WWW.ACGOV.ORG/GSA/PURCHASING/BID_CONTENT/CONTRACTOPPORTUNITIES.JSP](http://www.acgov.org/gsa/purchasing/bid_content/contractopportunities.jsp).

This document includes points that may not have been sufficiently emphasized in either the Bidders’ Conferences or the Request for Proposals (RFP). **The Addendum is the final word and response from the County.**

Changes are noted in **yellow highlight and bold** while deletions are noted in yellow ~~highlight and strikethrough~~.

CLARIFICATIONS TO THE RFP

- **The contract maximum amounts listed in Tables 1 and 2 in the RFP represent allocations for twelve months.**
 - **Bidders must submit twelve month budgets. If a Bidder is awarded a contract, BHCS will prorate the amounts based on the contract start date.**
 - **EPSDT dollars cannot be rolled over from one year to the next. BHCS expects awarded contractors to spend as much of their awarded allocation as possible in FY 12-13 and subsequent years.**
- **Please notify references that you have provided their contact information and to expect contact from BHCS in mid-to-late January.**

Page ten of the RFP I. E. 2. a. should read:

Services shall provide comprehensive EPSDT billable mental health services, which shall include:

- Brokerage/Case Management to each client as needed;
- Collateral to each client as needed;
- Evaluation to each client as needed;
- Assessment and continual re-assessment to each client as needed;
- Plan Development and monitoring to each client as needed;
- Individual Therapy to each client as needed;

Addendum to RFP Bid Conference December 10th and 11th 2012

- Family Therapy to each client and family, as needed;
- Group Therapy offered on specific recurring topics, **as needed**; and
- Crisis Intervention to clients, as needed.

Page eleven of the RFP B. CALENDAR OF EVENTS should read:

Event	Date/Location	
Request for Proposals (RFP) Issued	Friday November 9, 2012	
Bidder's Written Questions Due	Monday December 3, 2012 by 2:00 pm	
1 st Bidders' Conference	Monday December 10, 2012 3:00 pm to 5:00 pm	39155 Liberty Street, Pacific Room, Suite H800 Fremont
2 nd Bidders' Conference	Tuesday December 11, 2012 3:00 pm to 5:00 pm	1900 Embarcadero Cove, Suite 205 Wildcat Canyon Room Oakland
Last day for Bidder Questions regarding RFP Content	Tuesday December 11, 2012 5:00 pm	N/A
Addendum Issued	Monday December 17, 2012	
Proposals Due	Friday January 4, 2013 by 2:00 pm	
Review/Evaluation Period	Friday January 4, 2013 to Monday February 4, 2013	
Oral Interviews/Visits	Wednesday January 30 to Thursday January 31, 2013	
Award Recommendation Letters Issued	Week of February 4, 2013	
Board Agenda Date	March 12, 2013	
Contract Start Date	April 1, 2013	

Page twenty-one through twenty-three of the RFP G. EVALUATION CRITERIA/SELECTION COMMITTEE should read:

Sub-Section	Evaluation Criteria	Weight
6. Bidder Experience, Ability and Plan	a. Target Population and Program Design¹ <ul style="list-style-type: none"> • How thoughtful, thorough and realistic is Bidder's proposed program? • How well does the Bidder understand the target population's current and emerging needs? • How well developed is Bidder's program design? • How thorough, thoughtful and realistic is Bidder's plan to provide services in languages other than English as required in this RFP? <ul style="list-style-type: none"> ◦ How well does Bidder address and demonstrate accessibility? 	2521
	b. Experience with Target Population Needs and Service Delivery Approach <ul style="list-style-type: none"> • How well matched and relevant is Bidder's experience with the target population and service delivery approach to the RFP requirements? • How well does Bidder use learning from experiences to modify 	15

¹ Note if Bidder did not include all required components, full points cannot be allocated.

Addendum to RFP Bid Conference December 10th and 11th 2012

Sub-Section	Evaluation Criteria	Weight
	<p>service delivery?</p> <p>c. Planned Organizational Infrastructure and Staffing</p> <ul style="list-style-type: none"> • How well matched and relevant is Bidder's existing and planned organization structure to the RFP requirements? • How thoughtful and thorough is Bidder's plan to hire staff to implement the RFP requirements? • How well matched and relevant are Bidder's staff roles and supervisory infrastructure to the RFP requirements? • How well matched and relevant is Bidder's experience with Medi-Cal billing maximization strategies to the RFP requirements? <p>d. Forming Partnerships and Collaboration</p> <ul style="list-style-type: none"> • How well matched and relevant is Bidder's experience in forming partnerships and/or collaborations to the RFP requirements? • How organized and thoughtful is Bidder's experience in identifying challenges and solutions in forming and sustaining partnerships? • How thorough, thoughtful and realistic is Bidder's plan to connect with and engage parents, caregivers and families? • How well matched, relevant and realistic are the partners that Bidder plans to collaborate with the RFP requirements? <p>e. Ability to Track Data and Outcomes</p> <ul style="list-style-type: none"> • How thorough, thoughtful and relevant is Bidder's current data systems? • How well does Bidder use data to improve performance and quality? • How thorough, thoughtful and relevant is Bidder's plan to collect data to monitor the program in this RFP? 	<p></p> <p align="center">16</p> <p align="center">10</p> <p align="center">5</p>
7. Cost	<p>Cost Coefficient will use the following formula:</p> <ul style="list-style-type: none"> • Low bid divided by low bid x 5 x weight = points <ul style="list-style-type: none"> ◦ $\\$100,000 / \\$100,000 = 1 \times 5 \times \text{weight} = \text{points}$ • Low bid divided by second lowest bid x 5 x weight = points • Low bid divided by third lowest bid x 5 x weight = points • Low bid divided by fourth lowest bid x 5 x weight = points <p>b. Budget Narrative (based on 7. a. B-1)</p> <ul style="list-style-type: none"> • How accurately does the proposed budget (B-1) reflect the proposal (e.g. staffing, services and activities)? • How appropriate and realistic are the costs of the program, including any travel costs? • How clear does the budget narrative explain the budget? 	<p align="center">10</p> <p align="center">5</p>
8. Implementation Schedule & Plan	<p>a. Implementation Schedule and Plan</p> <ul style="list-style-type: none"> • How thorough, thoughtful and realistic is Bidder's plan? <p>b. Challenges and Risks</p> <ul style="list-style-type: none"> • How thorough, thoughtful and realistic is Bidder's identification of challenges and barrier mitigation strategies? 	<p align="center">2</p> <p align="center">2</p>
References	<p>How well does the Bidder's references demonstrate the following:</p> <ul style="list-style-type: none"> • Performed the services as stated; • Highlight areas in which the Bidder did well; • Highlight areas in which the Bidder could have improved; • Rate project management, technical ability, availability, training, documentation and reliability on a scale of one to five; • Whether the project was completed on time and on budget; • Responsiveness to clients • Usefulness of Bidder's product; 	<p align="center">2</p>

Addendum to RFP Bid Conference December 10th and 11th 2012

Sub-Section	Evaluation Criteria	Weight
	<ul style="list-style-type: none"> • Understanding of the project and need; • References' overall satisfaction with Bidder; • References' comfort with recommending the Bidder to Alameda County; • Whether the Bidder would be used again by Reference; • Any other information that would assist in Alameda County's' work with the Bidder. 	
Oral Interview, if applicable	Criteria are created with the CSC/Evaluation Panel.	12

CLARIFICATIONS TO THE BUDGET WORKBOOK

- Bidders may obtain a copy of the Budget Workbook by emailing the RFP contact person.
- Bidders must print all five tabs in the Budget Workbook and submit with proposals.
- BHCS prefers that Bidders do not lump like positions together. BHCS suggests using use a separate Personnel Line Item for each position.
- For the purposes of this RFP, BHCS defines Administrative Staff as those who do not provide billable direct services to clients.
- The salaries of managers and other administrative staff may be included under salaries when their work directly supports the program, OR salaries may be included in the administrative fee and documented in the "Admin Overhead" tab. The costs of administrative staff may only be included once in the budget.
- BHCS has a target of fifteen percent maximum for administrative overhead. Significant variation above this target requires approval from BHCS based on documentation of administrative costs in the proposal.

BIDDER QUESTIONS

Minimum Qualification Questions

Q.1. If a provider has a current contract with Alameda County, where services are billed to Medi-Cal, does this qualify the provider for Short-Doyle billing experience under the Minimum Qualifications?

- A.1. For the purposes of this RFP, Short-Doyle billing experience is defined as meeting all of the following:
- At least two years' experience settling to cost;
 - Subject to State EPSDT audits;
 - Direct entry of provider data into INSYST or alternative system; and
 - Demonstrated experience following/complying with Medi-Cal Quality Assurance guidelines.

Q.2. Are the Bidders Conferences Mandatory?

A.2. No. Please see page fourteen of the RFP.

Q.3. Will BHCS start new contracts with new qualified mental health providers?

A.3. Bidders are eligible to participate in the RFP process if they meet the Vendor Minimum Qualifications.

Target Population Questions

Q.4. How did BHCS determine the priority areas?

A.4. Please see page five of the RFP. BHCS has also included data used to help determine need for this RFP. See the [Data](#) section of this Addendum.

Q.5. When will BHCS release the data used to determine need?

A.5. See A.4.

Q.6. What is the target population? Does it include children age zero to 21?

A.6. Please see pages eight through ten and page 27 of the RFP. BHCS expects that Culturally and Linguistically Responsive Services will target children and youth age zero to twenty-one. The age range of each school site varies. BHCS expects Bidders to tailor each proposal and program to the age range of the priority population.

Q.7. Does BHCS consider Union City Central County?

A.7. No. Please see Table 2 on page five of the RFP.

Services Questions

Q.8. Is BHCS requiring licensed staff for each program category, if so why?

A.8. Yes. BHCS is changing its models to build capacity. This includes contracting with organizations that hire staff with the appropriate skills to address the range of needs in a given population.

Q.9. How does BHCS define short-term mental health services?

A.9. For the purposes of this RFP, BHCS defines mental health services as a range of treatment modalities (e.g. individual, group, family, collateral, case management) with specific lengths of stay. Short-term is defined as eight to twelve sessions. Long-term is defined as three to six months. BHCS expects the majority of services provided, as described in this RFP, to be short-term.

Q.10. Are the EPSDT billable mental health services listed on page ten of the RFP an exhaustive list or are there other services such as individual and group rehabilitation that may be included as well?

A.10. Bidders may provide Individual and group Rehabilitation in School-Based and/or Culturally and Linguistically Responsive Services. Medication Support is not part of this RFP.

Q.11. What are BHCS' expectations for outcomes tracking?

A.11. BHCS is working with contracted providers to create outcome measures for children's programs. BHCS expects awarded providers to participate in such efforts; to be able to track; and show improvements in established outcomes.

Q.12. Does BHCS require indicators and/or tools, or might Bidders use their own selections?

A. 12. Please see A.11.

School-Based Services Questions

Q.13. Can Bidders apply for only one school in the school district listed in the Priority Area?

A.13. No. Please see the first paragraph on page four of the RFP. BHCS wants to designate one provider per school district to reduce fragmentation of services.

Q.14. Will the successful contractor be expected to provide similar services to non-EPSTD clients in the schools? Is parity an issue?

A.14. No. The awarded provider is expected to verify Medi-Cal eligibility on a monthly basis and provide services to EPSTD eligible clients. Parity is not an issue because it is not part of the RFP/mandate.

Q.15. Would a strong proposal include prevention activities for all students, as well as intervention and treatment services at the school site?

A.15. Please see pages six through eight of the RFP. Funding awarded through this RFP must be used to provide EPSTD billable services in the Priority Program Categories. BHCS expects Bidders to demonstrate their ability and plan to bill for enough services to be able to participate in school-wide events that positively contribute to the school climate.

Q.16. What are BHCS' expectations concerning providing prevention, intervention and treatment services for students who are not EPSTD/Medi-Cal eligible?

A.16. Please see A.14. and A.15.

Q.17. Will school districts and provider be able to support other populations?

A.17. Please see A.14. and A.15.

Q.18. Some providers/school sites may want a Memorandum of Understanding (MOU), is this required by BHCS?

A.18. No. Please see the last full paragraph on page three of the RFP. If an awarded contractor wishes to create an MOU with a school district after they have received a contract award from BHCS, the provider and school district may do so.

Q.19. How are fire clearances for school sites being facilitated?

A.19. BHCS is working directly with the school districts and sites. BHCS expects the identified schools to provide a fire clearance as part of the agreement to provide services in school sites.

Q.20. Will school sites have adequate space for delivering mental health services i.e. office/counseling rooms, etc.?

A.20. As part of the agreement to provide school-based services, BHCS expects schools to provide adequate and designated space to providers.

Q.21. What is the plan for expansion for existing school providers? Are there existing providers on the school sites?

A.21. BHCS interprets this to mean "what is the plan for expansion of current BHCS school-based providers". BHCS provided an opportunity for EPSTD expansion in Phase I. Some schools may have other types of providers, however there are no existing EPSTD providers in the school sites listed in the RFP.

Q.22. During school closures (i.e. summer) what is the expectation of staffing?

A.22. Historically, school-based providers have used summer to provide staff vacation time; plan for the next school year; and attend trainings. BHCS expects that staff will continue to see clients (in their homes) as needed through the summer for continuity of care. Providers may also plan creative activities such as groups that conform to the Medi-Cal guidelines.

Q.23. Can BHCS describe length of service at schools?

A.23. See. A.9.

Culturally and Linguistically Responsive Services Questions

Q.24. Mandarin seems to be an unmet language need for children; can Bidders propose to serve this need?

A.24. Yes. Please see page five, table two in the RFP. Bidders must propose to serve Cantonese and at least one other Asian language.

Q.25. Does BHCS expect Bidders to have office space in the target/geographic area?

A.25. BHCS is seeking proposals that demonstrate the capacity to deliver services that are easily accessible to clients and maximize dollars allocated toward service delivery.

Response and Format Questions

Q.26. What are the page lengths for the response section: II. F. 6. a. Target population and Program Design?

A.26. Please see pages sixteen through nineteen of the RFP.

Q.27. Can Bidders apply for different categories?

A.27. Yes. Please see the last paragraph on page four of the RFP. If Bidders chose to apply for more than one Priority Program Category (school district and language), a separate proposal must be submitted for each. BHCS urges Bidders to carefully consider whether they will be able to fulfill the specific requirements if a Bidder was to win more than one award.

Q.28. Please provide clarification II. F. 6. c. i. and ii. How are the requested charts different from each other?

A.28. Please see page eighteen of the RFP. *i.* requests **ATTACHMENT 2A**, a current Bidder organizational chart with programs and linkages with the proposed program. *ii.* requests **ATTACHMENT 2B**, a chart describing linkages and oversight for the proposed program.

Q.29. If a Bidder is responding to more than one Priority Program Category, does the Bidder have to submit separate proposals?

A.29. Please see A.27.

Q.30. Assuming separate applications for each target School District, how many applications can a single Bidder submit?

A.30. Please see page four of the RFP and A.27.

Q.31. How do Bidders save the Fillable Forms to a CD or flash drive as required for submission?

A.31. BHCS implemented the Fillable Forms Template to ensure consistent and appropriate length of proposal responses. If a Bidder does not have the capability to save the Fillable Forms Template (Acrobat Pro) as a working document, BHCS suggests creating and saving a Word document, from which the Bidder may copy and paste final answers into the Fillable Forms Template. The copying and pasting should be done in one sitting and printed once the entire Fillable Forms Template is complete. This document should then be printed, scanned and saved electronically for Bidder records and submitted on a labeled flash drive (or to a CD) to BHCS.

Q.32. Exhibit A Bid Acknowledgment does not have a box for governmental entities and none of the categories are accurate. Should governmental Bidders leave the boxes blank and give an explanation in the Certification section?

A.32. Yes.

Q.33. The Fillable Forms Template does not seem to accept charts. Are charts allowed? If allowed, how should charts be included in the proposal?

A.33. Chart formatting is not currently accepted in the Fillable Forms Template. If a Bidder would like to use a chart, Bidder may do so by inserting an attachment directly after the requested information. If Bidder chooses to insert a chart, they must still stay within the defined page lengths per response. If Bidder goes over the allotted response length, the extra pages will be reduced and will not be included in the evaluation of the proposal. All charts and attachments should be clearly labeled, easily identifiable and directly related to the requested information.

Q.34. Where should Bidders include the required attachments and forms in the proposal?

A.34. Please see pages sixteen through nineteen of the RFP. Bidders should insert the requested and required Attachments where prompted in the Fillable Forms Template and in the Response Format section of the RFP.

Q.35. Who is the authorize signatory?

A.35. Bidders should have proposals signed by their agency Executive Director or member of the Board Directors.

Q.36. Does BHCS want a Board resolution from the Bidder's Board of Supervisors?

A.36. No.

Q.37. Is the Dunn and Bradstreet Supplier Qualifier Report different from a traditional D and B report?

A.37. No. BHCS requires the Dunn and Bradstreet Report that assigns a score of one to ten.

Reference Questions

Q.38. Can Bidders use a school district that is not in the RFP as a reference?

A.38. Please use the below table as a guide for who may and may not be included as a reference.

Panel	Proposals panel will evaluate	Who can be included in Reference	Who can't be included
1	Culturally & Linguistically Responsive in Central County: <ul style="list-style-type: none"> • B. Cantonese • C. Vietnamese Culturally & Linguistically Responsive in North County: <ul style="list-style-type: none"> • D. Cantonese & Other Asian Language 	Three current and three former references	BHCS staff
2	School-Based Services in School Districts: <ul style="list-style-type: none"> • A. Alameda • B. Emeryville • C. Hayward 	Three current and three former references, including, but not limited to those from: School District Staff from: <ul style="list-style-type: none"> • Newark • New Haven • San Leandro 	<ul style="list-style-type: none"> • BHCS Staff • School District Staff from: <ul style="list-style-type: none"> ○ Alameda ○ Emeryville ○ Hayward
3	School-Based Services in School Districts: <ul style="list-style-type: none"> • C. Newark • D. New Haven 	Three current and three former references, including, but not limited to those from:	<ul style="list-style-type: none"> • BHCS Staff • School District Staff from: <ul style="list-style-type: none"> ○ Newark

Addendum to RFP Bid Conference December 10th and 11th 2012

	<ul style="list-style-type: none"> • E. San Leandro 	School District Staff from: <ul style="list-style-type: none"> • Alameda • Emeryville • Hayward 	<ul style="list-style-type: none"> ○ New Haven ○ San Leandro
4	Culturally & Linguistically Responsive in Central County: <ul style="list-style-type: none"> • A. Spanish 	Three current and three former references	BHCS staff

Q.39. How will reference checked/evaluated?

A.39. Please see page twenty-two and twenty-three of the RFP.

Q.40. How does BHCS define current and former references?

A.40. A current reference is a person or entity that the Bidder is working with at the time of writing the proposal. A former reference is a person or entity with which the Bidder has completed a project. The Bidder may have a continuing relationship with the former reference, but Bidder should have completed some project with a former reference.

Q.41. What if a Bidder is a fairly new organization and does not have any former references?

A.41. Bidders should still provide six references, if possible and make note of this in **EXHIBIT I: EXCEPTIONS, CLARIFICATIONS AND AMENDMENTS**. For new organizations with a limited number of references, Bidder may provide up to two references from two different people, from the same agency.

Q.42. What types of references is BHCS seeking?

A.42. BHCS is seeking references that are similar in scope, preferably from a contracting/funding agency.

SLEB Questions

Q.43. Please confirm that local governments are not eligible for Local and SLEB preference points and should not complete Exhibit E or Exhibit G.

A.43. Government entities are not eligible for Local or SLEB preference points and do not need to complete Exhibit E or Exhibit G.

Q.44. Please describe the SLEB exemption policy.

A.44. The SLEB exemption policy is only applicable to agencies that are in the contracting process with BHCS. The exemption policy does not apply to procurement processes. BHCS is currently running a procurement process where Bidders may be eligible for an additional ten percentage points. Therefore, BHCS strongly urges Bidders to contact the Auditor's Office and submit applications to become SLEB certified. Bidders should indicate, on their application, that they are part of RFP No. 13-03 and that it is due on January 4, 2013.

Q.45. What are examples of the exemption one of the SLEB requirements?

A.45. Please see Addendum No.1 section 1.d. and A.44. of this Addendum.

Other

Q.46. What is the timeline for RFP process, why was it so short?

A.46. Please see page eleven of the RFP. The RFP was released on November 9, 2012 with a due date of January 4, 2013. BHCS wishes to expand services to children as soon as possible.

Q.47. Can BHCS provide examples of revenue maximization strategies?

Addendum to RFP Bid Conference December 10th and 11th 2012

A.47. BHCS is requesting this from Bidders.

Q.48. Why are the budget amounts different for School-Based Services and Culturally and Linguistically Responsive Services?

A.48. BHCS developed budget amounts based on expected staffing and other line items, such as travel, needed for each type of program.

DATA

The below data reflects the number of Medi-Cal beneficiaries age zero to seventeen in the specified County areas.

Language/Region	Beneficiaries
Cambodian	
North County	177
Cantonese	
North County	1,976
Central County	795
Chinese	
North County	114
Korean	
North County	57
Lao	
North County	24
Mien	
North County	45
Other Chinese	
North County	22
Samoan	
North County	15
Spanish	
Central County	9,736
Tagalog	
North County	45
Vietnamese	
North County	1,119
Central County	585

The following participants attended the Bidders' Conferences:

Company Name / Address	Representative	Contact Information
Alameda Family Services	Irene Kudarauskas	Phone: 510.629.6301
		E-Mail: irenek@alamedasf.org
		Prime Contractor:
		Subcontractor:
		Certified SLEB: Yes
Tiburcio Vasques Health Center	Angelica Rodriguez	Phone: 510.471.5880 x3421
		E-Mail: arodriguez@tvhc.org
		Prime Contractor:
		Subcontractor:
		Certified SLEB:
City of Fremont Youth and Family Services	Iris Preece Helen Hsu	Phone: 574.2100
		E-Mail: ipreece@fremont.gov Hhsu@fremont.gov
		Prime Contractor:
		Subcontractor:
		Certified SLEB:
Hume	J. Hazien	Phone:
		E-Mail: johnhazon@sbcglobal.net
		Prime Contractor: Hume Center
		Subcontractor:
		Certified SLEB:
La Familia	John Stienfirst	Phone: 510.773.9485
		E-Mail: jsteinfirst@lafamiliacounseling.org
		Prime Contractor:
		Subcontractor:
		Certified SLEB:
EBAC	Claudia Vierra Allen	Phone: 510.268.3007 x117
		E-Mail: Claudia@ebac.org
		Prime Contractor: Same
		Subcontractor:
		Certified SLEB:
La Familia Counseling	Dr. Charles Flores	Phone: 510.881.5921
		E-Mail: cflores@lafamiliacounseling.org
		Prime Contractor:
		Subcontractor:
		Certified SLEB:
Seneca Center	Scott Osborn	Phone: 510.520.0943
		E-Mail: scott@senecacenter.org
		Prime Contractor: Seneca Center
		Subcontractor:

		Certified SLEB:
Tiburcio Vasquez	Juan Maldonado	Phone: 510.396.5085
		E-Mail: jmaldonado@tvhc.org
		Prime Contractor:
		Subcontractor:
		Certified SLEB:
EBAC	Norma Rodriguez	Phone: 510.225.8294
		E-Mail: norma@ebac.org
		Prime Contractor:
		Subcontractor:
		Certified SLEB:
Sunny Hills Services	Jena Hayashi	Phone: 415.457.3200
		E-Mail: jhayashi@sunnyhillsservices.org
		Prime Contractor:
		Subcontractor:
		Certified SLEB:
TVHC, Inc.	Margie Burton	Phone: 510.471.5880 x3781
		E-Mail: mburton@tvhc.org
		Prime Contractor:
		Subcontractor:
		Certified SLEB: No
Hume Center	Fawada Mojaddidi	Phone: 510.745.9151
		E-Mail: fmojaddidi@hotmail.com
		Prime Contractor: Yes
		Subcontractor:
		Certified SLEB: On vendor list
Sunny Hills	Jessie Blake	Phone: 415.457.3200 x136
		E-Mail: jblake@sunnyhillsservices.org
		Prime Contractor:
		Subcontractor:
		Certified SLEB:
Girls Inc.	Tanya Stevenson	Phone: 510.357.5515 x294
		E-Mail: tstevenson@girlsinc-alameda.org
		Prime Contractor:
		Subcontractor:
		Certified SLEB:
A Better Way	David Channer	Phone: 510.207.8825
		E-Mail: dchanner@abetterwayinc.net
		Prime Contractor:
		Subcontractor:
		Certified SLEB:

East Bay Agency for Children	Melanie Wartenberg Kristen Wagner	Phone: 510.531.7551 x107
		E-Mail: Melanie@ebac.org
		Prime Contractor:
		Subcontractor:
		Certified SLEB:
Lincoln Child Center	Alison Gooding	Phone: 510.485.1707
		E-Mail: alisongooding@lincolnchildcenter.org
		Prime Contractor:
		Subcontractor:
		Certified SLEB:
CHAA	Kenneth Kim Sean Kirkpatrick	Phone: 510.835.2777
		E-Mail: ken.kim@chaaweb.org Sean.kirkpatrick@chaaweb.org
		Prime Contractor:
		Subcontractor:
		Certified SLEB:
Fred Finch Youth Center	Joslin Herberich	Phone: 510.482.2244 x228
		E-Mail: joslink@fredfinch.org
		Prime Contractor:
		Subcontractor:
		Certified SLEB:
BACS	Jamie Almanza	Phone: 510.318.6103 510.415.4672
		E-Mail: jalmanza@bayareacs.org
		Prime Contractor:
		Subcontractor:
		Certified SLEB: Yes
BACR	David Wright for Stephanie Hochman	Phone: 510.559.3012
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